

#### Mayo Clinic Sharing Provider Experience in the MOC Multispecialty Portfolio Approval Program



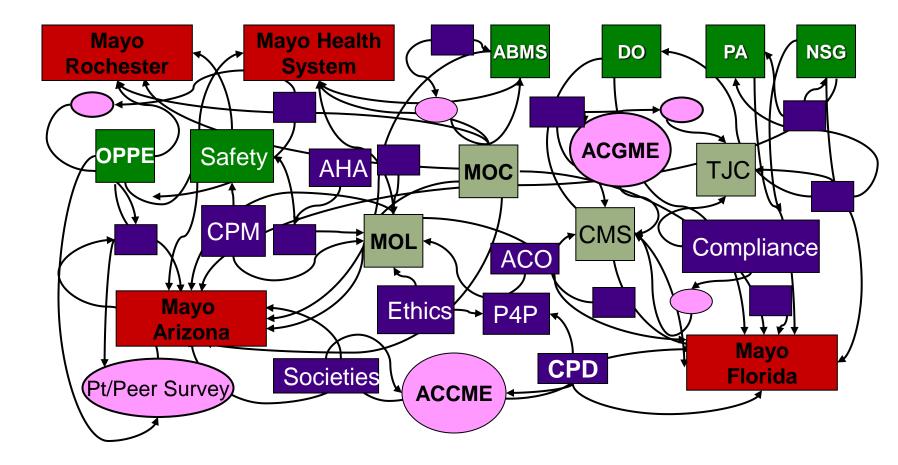
Leanne Andreasen, MBA; Allison Hartl, MA 2014 Society for Academic Continuing Medical Education

# **Mayo Clinic**





### **Complex World of Maintenance of Certification**





# Pilot Project 2009

- American Board of Internal Medicine
- American Board of Family Medicine
- American Board of Pediatrics
  - American Board of Medical Specialties
  - Accreditation Council for Continuing Medical Education

Application – Attestation – Meaningful Reflection



# At Mayo Clinic...

- Healthcare is delivered by clinicians and teams...who are ultimately accountable for improving healthcare quality
- Quality improvement is a team-sport, not an individual clinician activity
- Quality improvement includes systems of care and individual clinician performance
- Clinician efforts need to be aligned with institutional priorities for quality and safety
- Recognize current institutional and grass-roots QI projects for MOC



# DMAIC

#### Framework to improve any existing process

Define	Measure	Analyze	Improv	ve Control
What is the problem (gap) and why is this important?		What are the biggest causes the problem?	of	How can we maintain the improvements?
What is the process and how is it performing?			How do we remove the causes of the problem?	



# **Quality Review Board**

- Board comprised of 14 physicians (with 5% category 1 time), 1 engineer, and 5 administrative staff who meet every other week to review projects
- Each member was hand-picked for their interest and expertise in quality and education
- Every QI project for MOC is evaluated and scored by 2 reviewers (analogous to a journals editorial review board and IRB)
- Just-in-time coaching / Just-in-time education
- Platform for internal dissemination, searchable database of approved projects
- Opportunities for scholarship and external dissemination



# Successes

- Team members become resources for other individuals within their departments and teams
- Institutional culture shift
  - Quality is promoted throughout the institution
  - Physicians feel supported in efforts to improve care when MOC is achieved in the process
  - Opportunities for diffusion
  - Recognition from peers
- Pilot program with Affiliated Practice Network



# **Outcomes (2009 – 2013)**

Improvement in patient outcomes & satisfaction

- Hospital acquired infection rates from C. Difficile decreased by 85%
- In-hospital mortality rates from acute myocardial infarction decreased by 25%
- EMR Phase 1 Meaningful Use increased to 100%
- Patient falls and decubitus ulcers decreased by 50%
- Improvements in patient experience, access



#### **Lessons Learned**

- Just-in-time support continues to be essential
  - Reporting and certification deadlines
  - Credit requirements
- Many continue to approach QI like hypothesisdriven research (intervention chosen before project starts)
- Alignment, alignment, alignment
  - Culture and teamwork
  - System and procedurally





#### References

Ting HH, Nowicki KM, Starr SR, et al. Integrating maintenance of board certification and health system's quality improvement programs. Harvard Business Review. November 11, 2013. http://blogs.hbr.org/2013/11/integrating-maintenance-of-board-certification-and-health-systemsquality-improvement-programs/

Stephen J. Swensen, James A. Dilling, C. Michel Harper, Jr and John H. Noseworthy. The Mayo Clinic Value Creation System. *American Journal of Medical Quality.* 2012 27: 58 originally published online 6 Sept. 2011. DOI: 10.1177/1062860611410966; <u>http://ajm.sagepub.com/content/27/1/58</u>

Leanne Andreasen andreasen.leanne@mayo.edu Allison Hartl hartl.allison@mayo.edu